#### **CONEMAUGH VALLEY SD**

1340 William Penn Avenue

Comprehensive Plan | 2022 - 2025

\_\_\_\_\_

### **MISSION STATEMENT**

Our mission is to foster student success through continuous growth and improvement.

### **VISION STATEMENT**

The Conemaugh Valley School District is committed to: 1) An ever improving instructional process that results in continuous student achievement. 2) An ever improving emphasis on the successful transitions of it students as they progress through the school system. 3) Increasing the educational and extracurricular experiences of our students. 4) Integrating technology into every applicable process within the school system with an emphasis on the creation of a technological culture understood by students and staff. 5) Identifying, tracking, and celebrating an improving set of measures of student achievement. 6) Creating a safe, secure, and positive environment for all students.

### **EDUCATIONAL VALUE STATEMENTS**

#### **STUDENTS**

Conemaugh Valley students are expected to support the following shared district values: Conemaugh Valley - A School District Where: 1) Pre-K and Kindergarten levels work together to make the transition to Kindergarten successful for all students. 2) Kindergarten and first grade teachers work together to make the transition to first grade successful for all students. 3) The primary level staff is focused on the developmental needs of primary level students. 4) By grade three, all students are reading at grade level. 5) The most supportive, nurturing and custodial environment is found in grade K-5. 6) Teachers and support staff in grades 5 work closely with staff in grade 6 to make the transition to the junior/senior high school successful. 7) The entire curriculum is based upon the components identified in the SAS · Standards · Curriculum Framework –Big Ideas, Concepts (knowledge), competencies (skills), Essential Questions · Instruction - Best Practices · Assessment- Summative, Formative, Diagnostic, Benchmark · Resources and Materials 8) Students in grades 6-12 are encouraged to become involved in a wide range of activities 9) The entire district is proficiency based. 10) Technology is employed to enhance the skills and knowledge of students, staff and administrators. 11) Technology is employed to enhance the curricular offerings of the district as a supplement to the existing curricular offerings. 12) Teachers and administrators select, preview, participate in and evaluate all staff development opportunities. 13) Teachers and students are encouraged to be creative. 14) Instruction is a result of good design based on student needs. 15) The fine arts and personal fitness are emphasized for all students. 16) Teachers and the administrative team are informed and involved in governance issues in the district. 17) Once proficiency is achieved at the high school level, the school encourages its students to explore postsecondary opportunities. 18) The high school is not boring. 19) Students are encouraged to engage in activities that allow them to help others. "Children Helping Children". 20) The schools are inspirational and aspirational for all students, staff and administrators. 21) Where staff and students "feel" safe. 22) Achievements, milestones and life events are recognized and celebrated. 23) Everyone is appreciated and treated with respect.

### **STAFF**

Conemaugh Valley staff members are expected to support the following shared district values: Conemaugh Valley - A School District Where: 1)

Pre-K and Kindergarten levels work together to make the transition to Kindergarten successful for all students. 2) Kindergarten and first grade teachers work together to make the transition to first grade successful for all students. 3) The primary level staff is focused on the

developmental needs of primary level students. 4) By grade three, all students are reading at grade level. 5) The most supportive, nurturing and custodial environment is found in grade K-5. 6) Teachers and support staff in grades 5 work closely with staff in grade 6 to make the transition to the junior/senior high school successful. 7) The entire curriculum is based upon the components identified in the SAS · Standards · Curriculum Framework – Big Ideas, Concepts (knowledge), competencies (skills), Essential Questions · Instruction - Best Practices · Assessment- Summative, Formative, Diagnostic, Benchmark · Resources and Materials 8) Students in grades 6-12 are encouraged to become involved in a wide range of activities 9) The entire district is proficiency based. 10) Technology is employed to enhance the skills and knowledge of students, staff and administrators. 11) Technology is employed to enhance the curricular offerings of the district as a supplement to the existing curricular offerings. 12) Teachers and administrators select, preview, participate in and evaluate all staff development opportunities. 13) Teachers and students are encouraged to be creative. 14) Instruction is a result of good design based on student needs. 15) The fine arts and personal fitness are emphasized for all students. 16) Teachers and the administrative team are informed and involved in governance issues in the district. 17) Once proficiency is achieved at the high school level, the school encourages its students to explore post-secondary opportunities. 18) The high school is not boring. 19) Students are encouraged to engage in activities that allow them to help others. "Children Helping Children". 20) The schools are inspirational and aspirational for all students, staff and administrators. 21) Where staff and students "feel" safe. 22) Achievements, milestones and life events are recognized and celebrated. 23) Everyone is appreciated with respect.

#### **ADMINISTRATION**

Conemaugh Valley administrators are expected to lead efforts to achieve the following shared district values: Shared Values Conemaugh Valley: A School District Where: 1) Pre-K and Kindergarten levels work together to make the transition to Kindergarten successful for all students. 2) Kindergarten and first grade teachers work together to make the transition to first grade successful for all students. 3) The primary level staff is focused on the developmental needs of primary level students. 4) By grade three, all students are reading at grade level. 5) The most supportive, nurturing and custodial environment is found in grade K-5. 6) Teachers and support staff in grades 5 work closely with staff in grade 6 to make the transition to the junior/senior high school successful. 7) The entire curriculum is based upon the components identified in the SAS · Standards · Curriculum Framework –Big Ideas, Concepts (knowledge), competencies (skills), Essential Questions · Instruction - Best Practices · Assessment- Summative, Formative, Diagnostic, Benchmark · Resources and Materials 8) Students in grades 6-12 are encouraged to become involved in a wide range of activities 9) The entire district is proficiency based. 10) Technology is employed to enhance the skills and knowledge of students, staff and administrators. 11) Technology is employed to enhance the curricular offerings of the district as a supplement

to the existing curricular offerings. 12) Teachers and administrators select, preview, participate in and evaluate all staff development opportunities. 13) Teachers and students are encouraged to be creative. 14) Instruction is a result of good design based on student needs. 15) The fine arts and personal fitness are emphasized for all students. 16) Teachers and the administrative team are informed and involved in governance issues in the district. 17) Once proficiency is achieved at the high school level, the school encourages its students to explore post-secondary opportunities. 18) The high school is not boring. 19) Students are encouraged to engage in activities that allow them to help others. "Children Helping Children". 20) The schools are inspirational and aspirational for all students, staff and administrators. 21) Where staff and students "feel" safe. 22) Achievements, milestones and life events are recognized and celebrated. 23) Everyone is appreciated and treated with respect.

#### **PARENTS**

Conemaugh Valley parents are expected to support the following shared district values: Conemaugh Valley - A School District Where: 1) Pre-K and Kindergarten levels work together to make the transition to Kindergarten successful for all students. 2) Kindergarten and first grade teachers work together to make the transition to first grade successful for all students. 3) The primary level staff is focused on the developmental needs of primary level students. 4) By grade three, all students are reading at grade level. 5) The most supportive, nurturing and custodial environment is found in grade K-5. 6) Teachers and support staff in grades 5 work closely with staff in grade 6 to make the transition to the junior/senior high school successful. 7) The entire curriculum is based upon the components identified in the SAS · Standards · Curriculum Framework –Big Ideas, Concepts (knowledge), competencies (skills), Essential Questions · Instruction - Best Practices · Assessment- Summative, Formative, Diagnostic, Benchmark · Resources and Materials 8) Students in grades 6-12 are encouraged to become involved in a wide range of activities 9) The entire district is proficiency based. 10) Technology is employed to enhance the skills and knowledge of students, staff and administrators. 11) Technology is employed to enhance the curricular offerings of the district as a supplement to the existing curricular offerings. 12) Teachers and administrators select, preview, participate in and evaluate all staff development opportunities. 13) Teachers and students are encouraged to be creative. 14) Instruction is a result of good design based on student needs. 15) The fine arts and personal fitness are emphasized for all students. 16) Teachers and the administrative team are informed and involved in governance issues in the district. 17) Once proficiency is achieved at the high school level, the school encourages its students to explore postsecondary opportunities. 18) The high school is not boring. 19) Students are encouraged to engage in activities that allow them to help others. "Children Helping Children". 20) The schools are inspirational and aspirational for all students, staff and administrators. 21) Where staff and students "feel" safe. 22) Achievements, milestones and life events are recognized and celebrated. 23) Everyone is appreciated and treated

with respect.

#### **COMMUNITY**

The Conemaugh Valley School District Community is expected to support the following shared district values: Conemaugh Valley - A School District Where: 1) Pre-K and Kindergarten levels work together to make the transition to Kindergarten successful for all students. 2) Kindergarten and first grade teachers work together to make the transition to first grade successful for all students. 3) The primary level staff is focused on the developmental needs of primary level students. 4) By grade three, all students are reading at grade level. 5) The most supportive, nurturing and custodial environment is found in grade K-5. 6) Teachers and support staff in grades 5 work closely with staff in grade 6 to make the transition to the junior/senior high school successful. 7) The entire curriculum is based upon the components identified in the SAS · Standards · Curriculum Framework –Big Ideas, Concepts (knowledge), competencies (skills), Essential Questions · Instruction - Best Practices · Assessment- Summative, Formative, Diagnostic, Benchmark · Resources and Materials 8) Students in grades 6-12 are encouraged to become involved in a wide range of activities 9) The entire district is proficiency based. 10) Technology is employed to enhance the skills and knowledge of students, staff and administrators. 11) Technology is employed to enhance the curricular offerings of the district as a supplement to the existing curricular offerings. 12) Teachers and administrators select, preview, participate in and evaluate all staff development opportunities, 13) Teachers and students are encouraged to be creative, 14) Instruction is a result of good design based on student needs, 15) The fine arts and personal fitness are emphasized for all students. 16) Teachers and the administrative team are informed and involved in governance issues in the district. 17) Once proficiency is achieved at the high school level, the school encourages its students to explore postsecondary opportunities. 18) The high school is not boring. 19) Students are encouraged to engage in activities that allow them to help others. "Children Helping Children". 20) The schools are inspirational and aspirational for all students, staff and administrators. 21) Where staff and students "feel" safe. 22) Achievements, milestones and life events are recognized and celebrated. 23) Everyone is appreciated and treated with respect.

### **OTHER (OPTIONAL)**

# **STEERING COMMITTEE**

Name	Position	Building/Group
Shane Hazenstab	Administrator	Conemaugh Valley School District - Superintendent
Mandy Livai	Administrator	Conemaugh Valley School District - Director of Student Services
Michelle LaRose	Administrator	Conemaugh Valley Elementary School - Principal
Eric Miller	Parent	District Parent
Jeff Miller	Administrator	Conemaugh Valley Jr/Sr High School
Todd Ribblett	Other	Ribblett Bus Co Community Business Representative
Kristina Curtis	Community Member	CVSD Resident
Jenna Russell	Staff Member	CVSD Food Service Director
Heather Crowe	Staff Member	CVES Teacher & Parent
Dawn Thompson	Parent	Parent & Board Member
Hannah Ribblett	Board Member	Board & Community Member
Carey Stiffler	Other	Dean of Students, Parent, Teacher, Community Member
Emma Ribblett	Student	CVHS Senior

Name	Position	Building/Group
Marcus Bilak	Student	CVHS Senior
Donell Jacoby	Board Member	Board Member
Heather Richards	Board Member	Board Member
David Rykala	Board Member	Board Member
Jim Stiffler	Board Member	Board Member
Daniel Markiewicz	Board Member	Board Member
Todd Roberts	Board Member	Board Member
Francis Truscello	Board Member	Board Member

# **ESTABLISHED PRIORITIES**

Priority Statement	Outcome Category
Math achievement is a key priority area in our plan. We need to determine strategies, programs, and resources to address this concern.	Mathematics
Math growth score was the state minimum. Our score in this area is significantly below the state average.	Mathematics
Our ELA growth at the elementary level needs to improve.	English Language Growth and Attainment
We need to achieve 100% in the high school Career Standards Benchmark.	Career Standards Benchmark

# **ACTION PLAN AND STEPS**

<b>Evid</b>	ence-bas	sed Strategy	

Data informed decision making

### **Measurable Goals**

Goal Nickname	Measurable Goal Statement (Smart Goal)
Math Achievement	We will meet or exceed the state average in math achievement in 3 years.
Elementary Math Growth	We will meet or exceed the state average in elementary math growth in 3 years.

Goal Nickname	Measurable Goal Statement (Smart Goal)
Elementary ELA Growth	We will meet or exceed the state average in elementary ELA growth in 3 years.

Action Step	Anticipated	Lead	Materials/Resources/Supports
	Start/Completion	Person/Position	Needed
Work with local intermediate unit to identify specific strategies and processes for informed decision making. Training teachers on strategies and providing administrative and resource support.	2022-10-01 - 2025-06-30	Jeff Miller, HS Principal Michelle LaRose, ES Principal	IU 8, identified resources and materials

## **Anticipated Outcome**

We intend to see significant improvement in our capacity to utilize data to drive our instruction throughout our school system.

### **Monitoring/Evaluation**

This will be monitored through the supervision, evaluation, and assessment processes.

## **Evidence-based Strategy**

Career Benchmark Implementation

### **Measurable Goals**

**Goal Nickname** 

Measurable Goal Statement (Smart Goal)

Career Standards	
Benchmark Achievement	

To have all Conemaugh Valley High School students achieve the Career Standards Benchmark in 3 years.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Create a structured, developmentally appropriate program for implementing Chapter 339 with our students.	2022-10-01 - 2025-06-30	Stephanie Bergman, HS Counselor	As determined by counselors and building administrators.

### **Anticipated Outcome**

We intend to see full implementation of Chapter 339. This will include 100% participation and completion by district students.

### **Monitoring/Evaluation**

The building principals will monitor this program through the supervision and evaluation process.

### **Evidence-based Strategy**

**COVID Response - Learning Loss** 

### **Measurable Goals**

**Goal Nickname** 

**Measurable Goal Statement (Smart Goal)** 

Goal Nickname	Measurable Goal Statement (Smart Goal)
Math Achievement	We will meet or exceed the state average in math achievement in 3 years.
Elementary Math Growth	We will meet or exceed the state average in elementary math growth in 3 years.
Elementary ELA Growth	We will meet or exceed the state average in elementary ELA growth in 3 years.
Career Standards Benchmark Achievement	To have all Conemaugh Valley High School students achieve the Career Standards Benchmark in 3 years.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
We will work with our instructional coach to determine learning loss	2022-10-01 -	Michelle Miller,	Identified resources as
that was created by COVID 19. The coach will consult with the IU and	2025-06-30	Instructional	determined through
other local supports to create strategies to address post pandemic		Coach Michelle	assessment. IU training.
challenges.		LaRose, CVES	Administrative support.
		Principal	

## **Anticipated Outcome**

Ongoing assessment of learning loss created by the pandemic will provide opportunites to best meet the needs of our students on individual, small group, and large group situations.

### **Monitoring/Evaluation**

Progress will be monitored on student performance on in class and state assessments. This will include formative and summative assessments.

\_\_\_\_\_

# **Evidence-based Strategy**

Curriculum Review, Selection, and Development

### **Measurable Goals**

Goal Nickname	Measurable Goal Statement (Smart Goal)
Math Achievement	We will meet or exceed the state average in math achievement in 3 years.
Elementary Math Growth	We will meet or exceed the state average in elementary math growth in 3 years.
Elementary ELA Growth	We will meet or exceed the state average in elementary ELA growth in 3 years.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
We will perform a comprehensive review of our curriculum alignment in the areas of math and English. This will ensure that our curricular is aligned and developmentally appropriate.	2022-10-01 - 2025-06-30	Mandy Liva, Director of Student Services Michelle LaRose, CVES Principal Jeff Miller, CVHS Principal	As determined through curriculum review processes.

### **Anticipated Outcome**

Our goal in this area is to review and make appropriate adjustments to our curriculum. We feel that this will impact our student performance in a positive manner.

## **Monitoring/Evaluation**

This will be monitored through classroom, district, and state assessments. This will be evaluated through the supervision and evaluation process.

## **Evidence-based Strategy**

Trauma and Mental Health Focus

### **Measurable Goals**

Goal Nickname	Measurable Goal Statement (Smart Goal)
Math Achievement	We will meet or exceed the state average in math achievement in 3 years.
Elementary Math Growth	We will meet or exceed the state average in elementary math growth in 3 years.
Elementary ELA Growth	We will meet or exceed the state average in elementary ELA growth in 3 years.
Career Standards Benchmark Achievement	To have all Conemaugh Valley High School students achieve the Career Standards Benchmark in 3 years.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
We will conduct a comprehensive review of our mental health services	2022-10-01 -	Mandy Livai,	Fiscal support as needed,
available to our students. At this time, we believe that mental health	2025-06-30	Director of	outside trainers and

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
challenges due to Covid and otherwise are contributing to the learning		Student	material resources as
challenges of some of our students. This step will include a focus on the		Services	determined appropriate.
implementation of our Trauma Policy.			Board level and district
			administrator support.

### **Anticipated Outcome**

We seek to have an improvement in the overall mental health of our students. This, in turn, will impact all aspects of our system including academic performance.

### **Monitoring/Evaluation**

This will be a qualitive and subjective monitoring process that is evaluated by district administrators, leaders, and mental health professionals.

### **Evidence-based Strategy**

Staff Retention Initiative

#### Measurable Goals

Goal Nickname	Measurable Goal Statement (Smart Goal)
Math Achievement	We will meet or exceed the state average in math achievement in 3 years.

Goal Nickname	Measurable Goal Statement (Smart Goal)
Elementary Math Growth	We will meet or exceed the state average in elementary math growth in 3 years.
Elementary ELA Growth	We will meet or exceed the state average in elementary ELA growth in 3 years.
Career Standards Benchmark Achievement	To have all Conemaugh Valley High School students achieve the Career Standards Benchmark in 3 years.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
We will make a strong effort to retain our staff.	2022-10-01 - 2025-06-30	Shane Hazenstab, Superintendent	School board fiscal support, building principals cultural support through leadership

## **Anticipated Outcome**

We seek to utilize strategies to retain our staff members and to decrease our turnover rate. We believe that the turnover rate negatively impacts many aspects of our system including academic performance.

### **Monitoring/Evaluation**

We will monitor the turnover rate.

## **Evidence-based Strategy**

Staff Retention Initiative

#### Measurable Goals

Goal Nickname	Measurable Goal Statement (Smart Goal)
Math Achievement	We will meet or exceed the state average in math achievement in 3 years.
Elementary Math Growth	We will meet or exceed the state average in elementary math growth in 3 years.
Elementary ELA Growth	We will meet or exceed the state average in elementary ELA growth in 3 years.
Career Standards Benchmark Achievement	To have all Conemaugh Valley High School students achieve the Career Standards Benchmark in 3 years.

Action Step Anticipated Start/Completion Lead Person/Position Materials/Resources/Supports Needed

### **Anticipated Outcome**

We seek to utilize strategies to retain our staff members and to decrease our turnover rate. We believe that the turnover rate negatively impacts many aspects of our system including academic performance.

### **Monitoring/Evaluation**

We will monitor the turnover rate.

Measurable Goals	Action Plan Name	Professional  Development Step	Anticipated Timeline
We will meet or exceed the state average in math achievement in 3 years. (Math	Data	Work with local	10/01/2022
Achievement)	informed	intermediate unit	-
We will meet or exceed the state average in elementary math growth in 3 years. (Elementary Math Growth )	decision making	to identify specific strategies and processes for	06/30/2025
We will meet or exceed the state average in elementary ELA growth in 3 years. (Elementary ELA Growth )		informed decision making. Training teachers on strategies and providing administrative and resource support.	

Measurable Goals	Action Plan Name	Professional  Development Step	Anticipated Timeline
To have all Conemaugh Valley High School students achieve the Career Standards	Career	Create a	10/01/2022
Benchmark in 3 years. (Career Standards Benchmark Achievement)	Benchmark	structured,	-
	Implementation	developmentally	06/30/2025
		appropriate	
		program for	
		implementing	
		Chapter 339 with	
		our students.	

Measurable Goals	Action Plan Name	Professional  Development Step	Anticipated Timeline
We will meet or exceed the state average in math achievement in 3 years. (Math	COVID	We will work with	10/01/2022
Achievement)	Response -	our instructional	-
	Learning	coach to	06/30/2025
We will meet or exceed the state average in elementary math growth in 3 years.	Loss	determine	
(Elementary Math Growth )		learning loss that	
We will meet or exceed the state average in elementary ELA growth in 3 years.		was created by	
(Elementary ELA Growth )		COVID 19. The	
(Elementary 22) Colombia		coach will consult	
To have all Conemaugh Valley High School students achieve the Career Standards		with the IU and	
Benchmark in 3 years. (Career Standards Benchmark Achievement)		other local	
		supports to create	
		strategies to	
		address post	
		pandemic	
		challenges.	

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
We will meet or exceed the state average in math achievement in 3 years. (Math	Curriculum	We will perform a	10/01/2022
Achievement)	Review,	comprehensive	-
We will meet or exceed the state average in elementary math growth in 3 years. (Elementary Math Growth )	Selection, and Development	review of our curriculum alignment in the	06/30/2025
We will meet or exceed the state average in elementary ELA growth in 3 years. (Elementary ELA Growth )		areas of math and English. This will ensure that our curricular is aligned and developmentally appropriate.	

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
We will meet or exceed the state average in math achievement in 3 years. (Math	Trauma	We will conduct a	10/01/2022
Achievement )	and Mental	comprehensive	-
We will meet or exceed the state average in elementary math growth in 3 years. (Elementary Math Growth )	Health Focus	review of our mental health services available	06/30/2025
We will meet or exceed the state average in elementary ELA growth in 3 years.		to our students. At	
(Elementary ELA Growth )		this time, we	
To have all Conemaugh Valley High School students achieve the Career Standards Benchmark in 3 years. (Career Standards Benchmark Achievement )		believe that mental health challenges due to Covid and otherwise are	
		contributing to the learning	
		challenges of	
		some of our	
		students. This	
		step will include a	
		focus on the	
		implementation of	
		our Trauma Policy.	

Measurable Goals	Action Plan	Communication	Anticipated
	Name	Step	Timeline
We will meet or exceed the state average in math achievement in 3 years. (Math Achievement )  We will meet or exceed the state average in elementary math growth in 3 years. (Elementary Math Growth )  We will meet or exceed the state average in elementary ELA growth in 3 years. (Elementary ELA Growth )	Data informed decision making	Work with local intermediate unit to identify specific strategies and processes for informed decision making. Training teachers on strategies and providing administrative and resource support.	10/01/2022 - 06/30/2025

Measurable Goals	Action Plan Name	Communication Step	Anticipated Timeline
To have all Conemaugh Valley High School students achieve the Career Standards	Career	Create a	10/01/2022
Benchmark in 3 years. (Career Standards Benchmark Achievement)	Benchmark	structured,	-
	Implementation	developmentally	06/30/2025
		appropriate	
		program for	
		implementing	
		Chapter 339 with	
		our students.	

Achievement )  We will meet or exceed the state average in elementary math growth in 3 years.  (Elementary Math Growth )  We will meet or exceed the state average in elementary ELA growth in 3 years.  (Elementary ELA Growth )  COVID 19. The coach will consult with the IU and	Measurable Goals		Action Plan Name	Communication Step	Anticipated Timeline
We will meet or exceed the state average in elementary math growth in 3 years.  (Elementary Math Growth)  We will meet or exceed the state average in elementary ELA growth in 3 years.  (Elementary ELA Growth)  COVID 19. The coach will consult with the IU and	We will meet or exceed the state average in math ac	chievement in 3 years. (Math	COVID	We will work with	10/01/2022
We will meet or exceed the state average in elementary math growth in 3 years.  (Elementary Math Growth)  We will meet or exceed the state average in elementary ELA growth in 3 years.  (Elementary ELA Growth)  COVID 19. The coach will consult with the IU and	Achievement)		Response -	our instructional	-
(Elementary Math Growth )  We will meet or exceed the state average in elementary ELA growth in 3 years.  (Elementary ELA Growth )  COVID 19. The coach will consult with the IU and	We will see at an arranged the atotal arrange in all many	to manage the constant in 2 and an	Learning	coach to	06/30/2025
We will meet or exceed the state average in elementary ELA growth in 3 years.  (Elementary ELA Growth )  To have all Conemaugh Valley High School students achieve the Career Standards  Was created by COVID 19. The coach will consult with the IU and	· · · · · · · · · · · · · · · · · · ·	tary math growth in 3 years.	Loss	determine	
(Elementary ELA Growth )  COVID 19. The coach will consult  To have all Conemaugh Valley High School students achieve the Career Standards  with the IU and	(Elementary Math Growth )			learning loss that	
To have all Conemaugh Valley High School students achieve the Career Standards  with the IU and	We will meet or exceed the state average in element	tary ELA growth in 3 years.		was created by	
To have all Conemaugh Valley High School students achieve the Career Standards with the IU and	(Elementary ELA Growth )			COVID 19. The	
With the locality				coach will consult	
Benchmark in 3 years. (Career Standards Benchmark Achievement )				with the IU and	
other local	Benchmark in 3 years. (Career Standards Benchmark	Achievement)		other local	
supports to create				supports to create	
strategies to				strategies to	
address post				address post	
pandemic				pandemic	
challenges.				challenges.	

Measurable Goals	Action Plan Name	Communication Step	Anticipated Timeline
We will meet or exceed the state average in math achievement in 3 years. (Math Achievement )	Curriculum Review,	We will perform a comprehensive	10/01/2022
We will meet or exceed the state average in elementary math growth in 3 years. (Elementary Math Growth )	Selection, and Development	review of our curriculum alignment in the	06/30/2025
We will meet or exceed the state average in elementary ELA growth in 3 years. (Elementary ELA Growth )		areas of math and English. This will ensure that our	
		curricular is aligned and developmentally	
		appropriate.	

Measurable Goals	Action Plan Name	Communication Step	Anticipated Timeline
We will meet or exceed the state average in math achievement in 3 years. (Math	Trauma	We will conduct a	10/01/2022
Achievement)	and Mental	comprehensive	-
We will meet or exceed the state average in elementary math growth in 3 years. (Elementary Math Growth )	Health Focus	review of our mental health services available	06/30/2025
We will meet or exceed the state average in elementary ELA growth in 3 years. (Elementary ELA Growth )		to our students. At this time, we believe that	
To have all Conemaugh Valley High School students achieve the Career Standards Benchmark in 3 years. (Career Standards Benchmark Achievement)		mental health challenges due to Covid and otherwise are contributing to the learning challenges of some of our	
		students. This step will include a focus on the implementation of our Trauma Policy.	

### **APPROVALS & SIGNATURES**

### **Assurance of Quality and Accountability**

As Chief School Administrator, I affirm that this LEA Level Plan was developed in accordance, and will comply with the applicable provisions of 22 Pa. Code, Chapters 4, 12, 14, 16 and 49. I also affirm that the governing board reviewed the LEA Level Plan, as indicated in the attached official Board minutes and the contents of the plan are true and correct. Finally, I affirm that the plan was made available for public inspection and comment for a minimum of 28 days prior to approval by the school's governing board and submission to the Department.

School Board Minutes or Affirmation Statement

Signature (Entered Electronically and must have access to web application).

Chief School Administrator

### ADDENDUM A: BACKGROUND INFORMATION TO INFORM PLAN

#### **Strengths**

In 20/21, our high school ELA/Literature Academic Growth Score was 82.7. This was 7.2 points above the state average.

In 20/21, our Science/Biology growth score for our economically disadvantaged high school students was 84. This was 8 points higher than the state average.

In 20/21, 71.7% of our elementary school students were proficent or advanced on the Science PSSA. This was 8% above the state average.

In 20/21, 56.5% of our elementary school students were proficent or advanced on the ELA PSSA. This was 1.5% above the state average.

In 20/21, 55.1% of HS students were proficient or advanced on the ELA/Keystone assessments.

In 20/21, the growth score for HS students on the ELA/Keystone was 82.7.

In 20/21, 56.5% of ES students were proficient or advanced on the ELA PSSA.

#### Challenges

In 20/21, 5.9% of our high school students were advanced on the Math/Algebra assessments. This was 7.5% below the state average.

In 20/21, 30.9% of our high school students were proficent or advanced on the Math/Algebra assessments. This was 6.4% below the state average.

In 20/21, our elementary school Math Growth Score was 50. This was 24.3 points below the state average.

In 20/21, our elementary school ELA Growth Score was 68. This was 7.5 points below the state average.

In 20/21, 8.4% of HS students were advanced on the ELA/Keystone assessments. This was 5.1% lower than the state average.

In 20/21, the growth score for ES students on the ELA PSSA was 68. This was 7.5 points lower than the state average.

In 20/21, 30.9% of HS students were proficient or advanced on the Math/Keystone assessments. This was 6.4% lower than the state average.

#### **Strengths**

In 20/21, 15% of ES students were advanced on the ELA PSSA.

In 20/21, the growth score for HS students on the Math/Keystone was 75. This was .7 points higher than the state average.

In 20/21, 64.7% of HS students were proficient or advanced on the Science/Keystone assessments. This was 1% higher than the state average.

In 20/21, the growth score for HS students on the Science/Keystone was 82. 5. This was 8 points higher than the state average.

In 20/21, 71.7% of ES students were proficient or advanced on the Science PSSA. This was 8% above the state average.

In 20/21, 32.6% of ES students were advanced on the Science PSSA. This was 4.9% above the state average.

Our English learner population is very low. At certain times, we have no English learners. However, when we have an English learner, we offer them all of the appropriate services.

In 20/21, 94.6% of our ES students with disabilities participated in state assessments.

In 20/21, the Math growth score for HS students with disabilities was 68.

#### Challenges

In 20/21, 5.9% of HS students were advanced on the Math/Keystone assessments. This was 7.5% lower than the state average.

In 20/21, the growth score for ES students on the Math PSSA was 50. This was 24.3 points below the state average.

In 20/21, 30.4% of ES students were proficient or advanced on the Math PSSA. This was 6.9% below the state average.

In 20/21, 23.5% of HS students were advanced on the Science/Keystone assessments. This was slightly below the state average.

In 20/21, 12.5% of our HS students with disabilities were proficient or advanced on the ELA/Keystone assessments.

In 20/21, 43.1% of our HS economically disadvantaged students were proficient or advanced on the ELA/Keystone assessments.

In 20/21, 24.3% of ES students were proficient or advanced on the Math PSSA.

Ensure effective, standards-aligned curriculum and assessment

Recruit and retain fully credentialed, experienced and highquality leaders and teachers

#### **Strengths**

In 20/21, the Science growth score for HS economically disadvantaged students was 84.

In 20/21, 77.8% of ES students were proficient or advanced on the Science PSSA.

Establish and maintain a focused system for continuous improvement and ensure organizational coherence

Support the development and professional learning of central office and school-based staff in alignment with district and school mission, vision, goals, and priorities

Coordinate fiscal resources from local, state, and federal programs to achieve the district's goals and priorities

The 5 year cohort graduation rate is 94.9%. This is 5.4% above the state average.

In 20/21, 96.4% of ES students met the Career Standards Benchmark. This is 10.2% above the state performance standard.

Special Education Plan - Our Director of Student Services has developed a robust Special Education Plan that is focused on the needs of our students. We are dedicated to providing a continuum of services to serve as many of our students as possible in their home district.

#### Challenges

In 20/21, 90.4% of HS students met the Career Standards Benchmark. This is 7.6% below the state performance standard.

The 4 year cohort graduation rate was 80.8%. This is 6.6% below the state average.

Title 1 Program - We are adjusting to leadership changes in our Title Program. We will grow in the coming year.

K-12 Guidance Plan (339 Plan) - Our counselors are continuing to develop and refine our program to meet 339 requirements.

Strengths	
Technology Plan - Our capacity in the area of technology	
increased substantially during the COVID 19 pandemic.	
Most Notable Observations/Patterns	
	throughout our system. Growth for our high performing students is an area

Challenges	Discussion Point	Priority for Planning
In 20/21, 5.9% of our high school students were advanced on the Math/Algebra assessments. This was 7.5% below the state average.		
In 20/21, 30.9% of our high school students were proficent or advanced on the Math/Algebra assessments. This was 6.4% below the state average.	We feel that we need conduct an extensive analysis of our alignment in the area of mathematics. We also need to review learning loss created by the pandemic.	
In 20/21, our elementary school Math Growth Score was 50. This was 24.3 points below the state average.	This score indicates the need for major changes in area of elementary math. Large scale curricular changes may be needed in this area.	
In 20/21, our elementary school ELA Growth Score was 68. This was 7.5 points below the state average.	Adjustments may need to be considered in this area. Staff turnover may have contributed to this area.	
In 20/21, 8.4% of HS students were advanced on the ELA/Keystone assessments. This was 5.1% lower than the state average.		
In 20/21, 90.4% of HS students met the Career Standards Benchmark. This is 7.6% below the state performance standard.	Both of our school counselors are relatively new in their roles. This may be a contributing factor to our need for improvement in this area.	
The 4 year cohort graduation rate was 80.8%. This is 6.6% below the state average.		

# **ADDENDUM B: ACTION PLAN**

# Action Plan: Data informed decision making

Action Steps	Anticipated Start/Completion D	ate	
Work with local intermediate unit to identify specific strategies and processes for informed decision making. Training teachers on strategies and providing administrative and resource support.	10/01/2022 - 06/30/2025		
Monitoring/Evaluation	Anticipated Output		
This will be monitored through the supervision, evaluation, and assessment processes.	We intend to see significant in our instruction throughout ou	•	capacity to utilize data to drive
Material/Resources/Supports Needed		PD Step	Comm Step
IU 8, identified resources and materials		yes	yes

# Action Plan: Career Benchmark Implementation

Action Steps	Anticipated Start/Completion Date		
Create a structured, developmentally appropriate program for implementing Chapter 339 with our students.	10/01/2022 - 06/30/2025		
Monitoring/Evaluation	Anticipated Output		
The building principals will monitor this program	We intend to see full implementation	of Chapter 339. Th	is will include 100%
through the supervision and evaluation process.	participation and completion by distri	ict students.	
Material/Resources/Supports Needed		PD Step	Comm Step
As determined by counselors and building administra	ators.	yes	yes

# Action Plan: COVID Response - Learning Loss

Action Steps	Anticipated Start/Completion Date		
We will work with our instructional coach to determine learning loss that was created by COVID 19. The coach will consult with the IU and other local supports to create strategies to address post pandemic challenges.	10/01/2022 - 06/30/2025		
Monitoring/Evaluation	Anticipated Output		
Progress will be monitored on student performance on	Ongoing assessment of learning loss created by the p	oandemic will	provide
in class and state assessments. This will include	opportunites to best meet the needs of our students	on individual,	small group,
formative and summative assessments.	and large group situations.		
Material/Resources/Supports Needed		PD Step	Comm Step
dentified resources as determined through assessment.	IU training. Administrative support.	yes	yes

# Action Plan: Curriculum Review, Selection, and Development

Action Steps	Anticipated Start/Completion Date		
We will perform a comprehensive review of our curriculum alignment in the areas of math and English. This will ensure that our curricular is aligned and developmentally appropriate.	10/01/2022 - 06/30/2025		
Monitoring/Evaluation	Anticipated Output		
This will be monitored through classroom, district, and state assessments. This will be evaluated through the supervision and evaluation process.	Our goal in this area is to review and ma curriculum. We feel that this will impact manner.		
Material/Resources/Supports Needed		PD Step	Comm Step
As determined through curriculum review processes.		yes	yes

#### **Action Plan: Trauma and Mental Health Focus**

Action Steps	Anticipated Start/Completion Date		
We will conduct a comprehensive review of our mental health services available to our students. At this time, we believe that mental health challenges due to Covid and otherwise are contributing to the learning challenges of some of our students. This step will include a focus on the implementation of our Trauma Policy.	10/01/2022 - 06/30/2025		
Monitoring/Evaluation	Anticipated Output		
This will be a qualitive and subjective monitoring	We seek to have an improvement in the overall mental health	of our stu	udents.
process that is evaluated by district administrators,	This, in turn, will impact all aspects of our system including ac	ademic	
leaders, and mental health professionals.	performance.		
Mataia (Barana a Garana da Nasada d		PD	Comm
Material/Resources/Supports Needed		Step	Step
Fiscal support as needed, outside trainers and material radministrator support.	resources as determined appropriate. Board level and district	yes	yes

#### **Action Plan: Staff Retention Initiative**

Action Steps	Anticipated Start/Completion Date		
We will make a strong effort to retain our staff.	10/01/2022 - 06/30/2025		
Monitoring/Evaluation	Anticipated Output		
We will monitor the turnover rate.	We seek to utilize strategies to retain our staff turnover rate. We believe that the turnover rate of our system including academic performance.	e negatively impac	
Material/Resources/Supports Needed		PD Step	Comm Step
School board fiscal support, building principals cultu	ıral support through leadership	no	no
Action Plan: Staff Retention Initiative			

# ADDENDUM C: PROFESSIONAL DEVELOPMENT PLANS

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
We will meet or exceed the state average in math achievement in 3 years. (Math Achievement )  We will meet or exceed the state average in elementary math growth in 3 years. (Elementary Math Growth )  We will meet or exceed the state average in elementary ELA growth in 3 years. (Elementary ELA Growth )	Data informed decision making	Work with local intermediate unit to identify specific strategies and processes for informed decision making. Training teachers on strategies and providing administrative and resource support.	10/01/2022 - 06/30/2025
To have all Conemaugh Valley High School students achieve the Career Standards Benchmark in 3 years. (Career Standards Benchmark Achievement)	Career Benchmark Implementation	Create a structured, developmentally appropriate program for implementing Chapter 339 with our students.	10/01/2022 - 06/30/2025

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
We will meet or exceed the state average in math achievement in 3 years. (Math Achievement )  We will meet or exceed the state average in elementary math growth in 3 years. (Elementary Math Growth )  We will meet or exceed the state average in elementary ELA growth in 3 years. (Elementary ELA Growth )  To have all Conemaugh Valley High School students achieve the Career Standards Benchmark in 3 years. (Career Standards Benchmark Achievement )	COVID Response - Learning Loss	We will work with our instructional coach to determine learning loss that was created by COVID 19. The coach will consult with the IU and other local supports to create strategies to address post pandemic challenges.	10/01/2022 - 06/30/2025
We will meet or exceed the state average in math achievement in 3 years. (Math Achievement )  We will meet or exceed the state average in elementary math growth in 3 years. (Elementary Math Growth )  We will meet or exceed the state average in elementary ELA growth in 3 years. (Elementary ELA Growth )	Curriculum Review, Selection, and Development	We will perform a comprehensive review of our curriculum alignment in the areas of math and English. This will ensure that our curricular is aligned and	10/01/2022 - 06/30/2025

Measurable Goals	Action Plan Name	Professional  Development Step	Anticipated Timeline
		developmentally	
		appropriate.	
We will meet or exceed the state average in math achievement in 3 years. (Math	Trauma and	We will conduct a	10/01/2022
Achievement)	Mental Health	comprehensive	-
We will proof or every old the etate every so in elementary, moth growth in 2 years	Focus	review of our	06/30/2025
We will meet or exceed the state average in elementary math growth in 3 years.		mental health	
(Elementary Math Growth )		services available	
We will meet or exceed the state average in elementary ELA growth in 3 years.		to our students. At	
(Elementary ELA Growth )		this time, we	
To be a all Control of Maller High Calculated at a selection that Control of the		believe that	
To have all Conemaugh Valley High School students achieve the Career Standards		mental health	
Benchmark in 3 years. (Career Standards Benchmark Achievement)		challenges due to	
		Covid and	
		otherwise are	
		contributing to the	
		learning	
		challenges of	
		some of our	
		students. This	
		step will include a	
		focus on the	
		implementation of	
		our Trauma Policy.	

-

# PROFESSIONAL DEVELOPMENT PLANS

Professional Development Step	Audience	Topics of Prof.	. Dev
Data Informed Decision Making Training	Teachers and Administrators	formative ass	provide training for our teachers on utilizing sessment in their daily instruction. We will have ctional coach work with our teachers to opropriate strategies.
Evidence of Learning	Anticipated Ti	meframe	Lead Person/Position

Evidence of Learning	Anticipated Timeframe	Lead Person/Position
This will be monitored through analyzing classroom,	10/01/2022 - 06/30/2025	Jeff Miller, HS Principal Michelle LaRose, ES
district, and state assessments. We wil also review data		Principal Mandy Livai, Director of Student
through the supervision and evaluation process to monitor		Services MIchelle Miller, ES Instructional
progress.		Coach

Danielson Framework Component Met in this Plan:	This Step meets the Requirements of State Required Trainings:

Professional Development Step	Audience	Topics of Prof. Dev
Career Benchmarks - Chapter 339	School counselors and building administrators	All relative requirements of Chapter 339.

Evidence of Learning		Anticipated Timeframe	Lead Person/Position
We will monitor that 100% of our stude requirements of Chapter 339.	dents meet the	10/01/2022 - 06/30/20	25 Stephanie Bergman, HS Counselor Megar George, ES Counselor
Danielson Framework Component Met	in this Plan:	This Step	meets the Requirements of State Required Trainings:
Professional Development Step	Audience		Topics of Prof. Dev
COVID Response		ning staff and essionals as needed.	Assessment methodologies to determine learning lost created by the pandemic. This will also include strategies to address the learning loss.
Evidence of Learning		Anticipated Timeframe	Lead Person/Position
	district, and	10/01/2022 - 06/30/2025	Jeff Miller, HS Principal Michelle LaRose, ES
Student performance on classroom, state assessments.	, 		Principal Michelle Miller, ES Instructional Coach

\_\_\_\_\_\_

Professional Development Step	Audience	Topics of F	Prof. Dev
Curriculum Review and Restructure	All instructional staff.	involve m	chensive review of our curriculum layout. This will aking vertical and horizontal curricular adjustments d. Also, resource allocation or reallocation may
Evidence of Learning	Anticipated Time	frame	Lead Person/Position
Student performance will determine our	10/01/2022 - 06	/30/2025	Department chairs, instructional coach, and
effectiveness in this area.			building administrators.
Danielson Framework Component Met in thi	s Plan:	This Step meets	the Requirements of State Required Trainings:

Professional Development Step	Audience	Topics of Prof. Dev
Trauma Informed and Mental Health Services	All district stakeholders.	We will perform a comprehensive review of our trauma and mental health services available to students. We will add to, or adjust our offerings to best meet the needs of our students. This will include relevant inservice training for our teachers and staff.

	Anticipated Timeframe	Lead Person/Position
Ongoing analysis of mental health referrals, and our ability to	10/01/2022 - 06/30/2025	Mandy Livai, Director of Student
effectively manage trauma based issues with our students.		Services
Danielson Framework Component Met in this Plan:	This Step meets the Requir	ements of State Required Trainings:

# **ADDENDUM D: ACTION PLAN COMMUNICATION**

Measurable Goals	Action Plan Name	Communication Step	Anticipated Timeline
We will meet or exceed the state average in math achievement in 3 years. (Math Achievement )  We will meet or exceed the state average in elementary math growth in 3 years. (Elementary Math Growth )  We will meet or exceed the state average in elementary ELA growth in 3 years. (Elementary ELA Growth )	Data informed decision making	Work with local intermediate unit to identify specific strategies and processes for informed decision making. Training teachers on strategies and providing administrative and resource support.	2022-10-01 - 2025-06- 30
To have all Conemaugh Valley High School students achieve the Career Standards Benchmark in 3 years. (Career Standards Benchmark Achievement )	Career Benchmark Implementation	Create a structured, developmentally appropriate program for implementing Chapter 339 with our students.	2022-10-01 - 2025-06- 30

Measurable Goals	Action Plan Name	Communication Step	Anticipated Timeline
We will meet or exceed the state average in math achievement in 3 years. (Math Achievement)  We will meet or exceed the state average in elementary math growth in 3 years. (Elementary Math Growth)  We will meet or exceed the state average in elementary ELA growth in 3 years. (Elementary ELA Growth)  To have all Conemaugh Valley High School students achieve the Career Standards Benchmark in 3 years. (Career Standards Benchmark Achievement)	COVID Response - Learning Loss	We will work with our instructional coach to determine learning loss that was created by COVID 19. The coach will consult with the IU and other local supports to create strategies to address post pandemic challenges.	2022-10-01 - 2025-06- 30
We will meet or exceed the state average in math achievement in 3 years. (Math Achievement )  We will meet or exceed the state average in elementary math growth in 3 years. (Elementary Math Growth )  We will meet or exceed the state average in elementary ELA growth in 3 years. (Elementary ELA Growth )	Curriculum Review, Selection, and Development	We will perform a comprehensive review of our curriculum alignment in the areas of math and English. This will ensure that our curricular is aligned and	2022-10-01 - 2025-06- 30

Measurable Goals	Action Plan Name	Communication Step	Anticipated Timeline
		developmentally	
		appropriate.	
We will meet or exceed the state average in math achievement in 3 years. (Math	Trauma and	We will conduct a	2022-10-01
Achievement)	Mental Health	comprehensive	- 2025-06-
We will meet or exceed the state average in elementary math growth in 3 years. (Elementary Math Growth )	Focus	review of our mental health services available	30
We will meet or exceed the state average in elementary ELA growth in 3 years.		to our students. At	
(Elementary ELA Growth )		this time, we	
To have all Conemaugh Valley High School students achieve the Career Standards Benchmark in 3 years. (Career Standards Benchmark Achievement)		believe that mental health challenges due to Covid and otherwise are contributing to the learning challenges of some of our students. This step will include a focus on the implementation of our Trauma Policy.	

# **COMMUNICATIONS PLAN**

Communication Step	Audience	Topics/Message of Communication
Data Informed Decision Making	Faculty and staff	Strategies, training, and information related to data informed decision making.
Anticipated Timeframe	Frequency	Delivery Method
10/01/2022 - 06/30/2025	Ongoing as needed	Presentation
		Webinar
		Posting on district website
		Email
Lead Person/Position		
Building principals		

Communication Step	Audience	Topics/Message of Communication
Career Benchmarks - Chapter 339	Parents, students, staff, and other stakeholders	All information relevant to the chapter 339 initiative

Anticipated Timeframe	Frequency	Delivery Method
10/01/2022 - 06/30/2025	Daily, weekly, monthly as needed	Posting on district website
		Letter
		Presentation
		Other

#### **Lead Person/Position**

Stephanie Bergman, HS Counselor Megan George, ES Counselor

-----

Communication Step	Audience	Topics/Message of Communication
COVID Response - Learning Loss	All district stakeholders	Information regarding efforts to address learning loss due to Covid
Anticipated Timeframe	Frequency	Delivery Method
10/01/2022 - 06/30/2025	Quarterly	Presentation
		Posting on district website
		Memorandum
		Letter
		Email

Lead Person/I	Position
---------------	----------

Administration			

Communication StepAudienceTopics/Message of CommunicationCurriculum ReviewTeachers and staffA thorough review of exisiting curriculum and efforts to align and adjust to meet current instructional needs

Frequency	Delivery Method	
Ongoing	Posting on district website	
	Presentation	
	Email	
	Letter	
	· · ·	Ongoing Posting on district website Presentation Email

#### Lead Person/Position

Jeff Miller, HS Principal Michelle LaRose, ES Principal Mandy Livai, Director of Student Services

Communication Step	Audience	Topics/Message of Communication
Trauma and Mental Health	All district stakeholders	All information related to our services available to address student trauma and mental health needs
Anticipated Timeframe	Frequency	Delivery Method
10/01/2022 - 06/30/2025	Quarterly at minimum	Presentation
		Webinar
		Posting on district website
		Letter
		Email
		Other
Lead Person/Position		
Mandy Livai, Director of Student Services		
Communication Step	Audience	Topics/Message of Communication
Trauma and Mental Health	All district stakeholders	All information related to our services available to address student trauma and mental health needs

Anticipated Timeframe	Frequency	Delivery Method
10/01/2022 - 06/30/2025	Quarterly at minimum	Presentation
		Webinar
		Posting on district website
		Letter
		Email
		Other
ead Person/Position		
Mandy Livai, Director of Student Services		

# **ADDENDUM E: COMPREHENSIVE PLAN COMMUNICATIONS**

Communication Step	Topics of Message	Mode	Audience	Anticipated Timeline
Post on district website	Post the Comprehensive Plan on the website	Website	All district stakeholders	As soon as the plan is approved
Share with faculty	Share key elements of the plan	Presentation	Faculty and staff	As soon as the plan is approved
YouTube instructional postings	Our Director of Student Services will be posting instructional videos to help parents assist their children pursue district goals	YouTube	Parents and students	As soon as the plan is approved
Share goals with students	Principals will share district and building goals with students at grade level meetings	Grade level meetings	Students	As soon as the plan is approved